## Pay close attention – don't look away. Identifying and addressing behavioural changes



### **Tips for managers**

# You should be particularly aware of the following changes in behaviour:

#### Behaviour at work

More absences, lateness, frequent breaks

#### Performance

Variations in performance, poor concentration, reduction in quality of work, unreliable, more forgetful

#### **Social interaction**

Social withdrawal, increased mistrust, aggressive and provocative behaviour, noticeable increase in conflicts when dealing with other people

#### Mood

Depression, exhaustion, resignation and lack of interest, anxiety (e.g. fear of failure), bad temper, extreme highs and lows

#### **Physical symptoms**

Repeated complaints about physical problems, tiredness, lack of energy, dizziness, sweating, nervousness and agitation

#### **General behaviour**

Change in appearance (e.g. dark rings under eyes, unkempt appearance, lack of personal hygiene, pale), noticeable consumption of alcohol or medication

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## Take the changes seriously and raise the issue early on with your employees.

How? The HILFE concept can help you with this: helsana.ch/sme-toolbox